IMPACT REPORT 2015/16

STUDENTS' ASSOCIATION

Scottish Charity Number: SC005410

"I consider everyone here as part of my family, it is the friendliest and most welcoming place I can think of." Rayane Sid Idris, 3rd year, School of Science & Sport











"SAUWS is sauws-ome" Kevin McKinley, 2nd year, Applied Bioscience & Zoology



PRESIDENT'S WELCOME

As the outgoing President, it gives me great pleasure to present to you the Students' Association of the University of the West of Scotland's (SAUWS) annual impact report. This document reflects on some of the vital work we have carried out in the academic year of 2015/16. This allows us to celebrate our achievements but to also take an important look at where we can grow in the future to make sure everyone studying at UWS receives a great student experience.

This year we have seen the charity go through a large amount of change following on from the recommendations we received from our NUS diagnostic report. This fed into a turnaround process at the beginning of this year. This process resulted in a new constitution with modern governance and greater democratic structures; brought in better ways of measuring our financial success; further stabilised our commercial services and appointed the organisation's first ever Chief Executive and Board to give the charity better strategic direction.

By implementing these key cornerstones we have already been able to achieve so much and will put SAUWS in a great position to make even more wins for our students in the coming year. This year we have seen some of our most successful projects and campaigns. We have had more volunteers involved than ever before participating in sports, clubs, societies and environmental and representational activities.

These successes haven't gone unnoticed. I'm pleased to say that SAUWS has won three awards this year:

- National Union of Students Scotland Higher Education Student Association of the Year award
- National Union of Students Disabled Students Campaign of the Year award
- National Union of Students Green Impact Gold Award
- At time of printing we have also been shortlisted for UK Higher Education Students' Union of the Year Award 2016

While it is important that we do not become complacent, this recognition by the sector is a fantastic achievement for the Students' Association.

At SAUWS, everything we do is to create a great experience and to support students through their education. It is important to state that none of this work would be possible if it was not for the dedication of our hard working staff, the commitment of our volunteers, and our partnership with the University of the West of Scotland. Alongside next year's team I am confident the Students' Association will be able to raise the bar to go even further and I wish them the best of luck in the year ahead.

Jack Douglas President of SAUWS 2014-16





CONTENTS

About us Representation & Democracy Student Support Societies Sports Environment Campaigning Finance New Officers Welcome Scottish Charity Number: SC005410



OUR VALUES Democracy, Student Led, Equality, Exciting, Responsible and Success.







OUR VISION 2011-2016

Our vision sees the Students' Association as a student led, representative body campaigning for the continual enrichment of the student experience.





ABOUT US

The Students' Association exists to advance the education of students at UWS for the public benefit by:

- Promoting the interests and welfare of students at UWS by providing representation, support and giving advice
- Being the recognised representation channel between students and the University and other external bodies
- Providing social, cultural, sporting, sustainability and recreational activities and forums for discussion and debate for the personal development of students.

The Students' Association is a charity, and we are a separate and independent organisation from UWS. We operate facilities in Ayr, Hamilton and Paisley and provide representational support to students studying at Dumfries, London and our partner colleges. All students studying at UWS are automatically members of SAUWS, and we are a membership led organisation.

WHO'S WHO?

TRUSTEES

The Trustee Board is responsible for maintaining the legal, financial and reputational integrity of the Association. In addition the Trustee Board also set the Association's strategic plan and monitor the progress made towards these goals. The Board is made up of our four elected sabbatical officers, four appointed students and four external trustees. Our current external trustees are;

- Allan Miller
- Samantha Robertson
- Arlane Fleming
- Mark McRitchie

Student trustee;

Martyn Cosh

FULL-TIME OFFICERS

The full-time officers of the Association are elected in a cross campus election, which includes all students studying at UWS. They are elected to represent the students and are accountable to our members. The full-time officers were:

Jack Douglas – President

John Black - Depute President Education & Welfare

Simon Cain – Sports President

Douglas McWhirter - Campus President Hamilton

Herborg Hansen – Campus President Ayr (resigned February 2016)

SENIOR MANAGEMENT TEAM

The Chief Executive of our organisation is Janine Hunt. Janine is responsible for strategic implementation and operational management of the Students' Association and reports to the Board of Trustees. The Chief Executive is supported by five managers:

- Bryce Hamilton Finance Manager
- David Devlin Membership Development Manager
- Joanne McLaughlan Union Manager Ayr
 - Christopher Scott Acting Union Manager Hamilton
 - Brian Chaudhry Union Manager Paisley

STAFF

In 2015-16 the Association had 19 full-time staff members who worked to meet the needs of our members. We also had 42 student staff employed seasonally to help support our activities.

REPRESENTATION & DEMOCRACY

Student Representatives

The student representatives provide the University and Students' Association with up-to-date feedback on the education and services provided at UWS and SAUWS. This is achieved through partnership working with staff and student colleagues. There are 477 reps registered across all Schools and Campuses. This is an increase of 8% from last year. The main training event for reps took place in the form of a Congress with workshops and guest speakers. Examples of changes that student reps have instigated in their cohorts include

changing the time a module is held to benefit student parents enabling them to have time to drop their children off and still make it to class on time; better feedback on coursework assessments and additional revision classes. "We can rely on our rep to put forward our concerns or worries... and always keeps the lecturers up to date with any concerns from the class. She will also put points across to the class in support of lecturers as it is a two way process for change." Carla Maxwell, 2nd Year, Community Education

477 REPS

Student Fellows

We have increased the number of Student Fellows from one per School to three per School, each with a specific remit of Research, Campaigns and Training. This year the Fellows worked on aspects of the Student Partnership Agreement and Enhancement Themes – Student Transitions. Examples of the work includes preparing 3rd year students for Honours study through a mental health and self-care workshop, researching perceptions of partnership and the current Personal Tutor system with a view to disseminating results across the institution. The Fellows are also exploring why students do or do not get involved with School committees and student representation.



"Our rep has been an excellent representative, working tirelessly to help students optimise their learning opportunities. He has been an excellent communicator and has liaised effectively with UWS staff." Ramesh Gupta, MBA, School of Business and Enterprise



100% would recommend training to a friend

91% FOUND REP TRAINING VERY USEFUL

"I found that taking part in the Student Fellow Programme has given me a useful insight into the inner workings of the institution and Students' Association. I feel the training we received will be beneficial to me in my future career, especially the leadership training." James Matthews, Fellow for the School of Health, Nursing and Midwifery

Student Voice

SAUWS is run on the principle of democracy by students for students, therefore students decide on the policies of the Association and what we campaign on. This is acheived through Student Voice which is responsible for: representing the voice of students; debating and setting the policy of the Association; making, repealing and amending bye-laws jointly with the Board of Trustees; and promoting any elections and referenda in the organisation. Some of the key polices which were passed this year were:

- Safe Space continues the Safe Space ethos within our Association.
- Fighting against austerity, fighting for social justice and to defend and extend free education.
- Caring for Carers lobby the UK Government to keep the Carers Allowance while studying.
- Fossil Free Forever mandates SAUWS to lobby UWS to keep our University free from fossil fuels investments.
- Continuation of the Summer Safety Net campaign to get all year round funding.

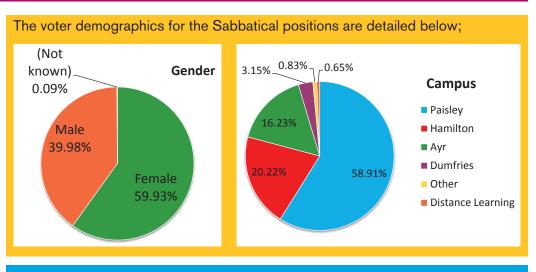
SAUWS Elections

During 2015/16, SAUWS consulted students on the future Sabbatical Structure and implemented a new structure based on decisions taken at Student Voice. The Sabbatical election this year reflects the new structure and 1,078 students voted for four positions. At Student Voice members voted for their Senior Student Representative and Second Court Member.

The Sabbatical Officers for Academic Session 2016-17 are as follows:

- The President of Societies & Citizenship is Heather Armstrong also the Senior Student Representative.
- The President of Education is John Black also the Second Court Representative.
- The President of Sport & Wellbeing is Johnathan Cranstoun.
- The President of Student Support is Lisa McCusker.





"It's great to see so many students engaging with the SAUWS elections and I look forward to getting started next year!" Johnathan Cranstoun, President of Sport and Wellbeing Elect 2016/17

SUPPORT

SAUWS employs two part-time Caseworkers to offer advice and support to students. We work closely with Student Services to ensure that we are not duplicating existing support options, and that we have a seamless referral system between the two support services. The Caseworkers main role is to directly support students during their time at University. This is consistent with both SAUWS and UWS's desire to increase student retention and improve and raise academic achievements.

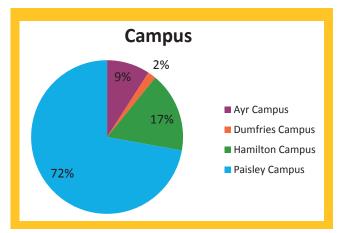


They ensure students stick with their academic journey through our advocacy role in supporting and representing students with mitigation, appeals, plagiarism issues and fitness to practice concerns. They also support students with the disciplinary process and if they receive a withdrawal notice. This role also ensures that UWS treats its students fairly and equally while following its own policies and procedures.

Additionally they administer a hardship fund which is one-off payments to students who find themselves in need of emergency financial support. These relatively small amounts of money given can make all the difference to support a student to remain on their course.

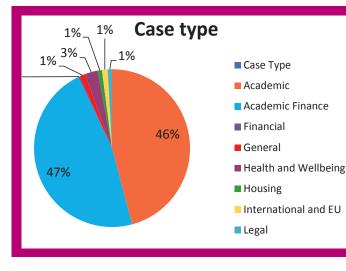
The Caseworkers take forward and work with a wide variety of campaigns, all of which feed into student well-being. These include supporting and producing good mental health information, supporting good sexual health practices and SAUWS maintains a supply of free condoms for all students.

They also signpost students to other student support services within UWS, for example SAUWS Sustainability Services, UWS Student Services Funding and Advice and Disability Support teams, and Accomodation, Counselling and Occupational Therapist services. We work closely together with UWS support services and this consistent input is a benefit to the students and SAUWS's reputation. Externally we refer and maintain good working relationships with many organisations, for example LGBT Youth, Citizens Advice, Police Scotland as a third party reporting centre, Women's Aid and community food banks.



Overall, the Caseworkers have supported over 373 students across the Scottish campuses from the beginning of the academic year to the end of June 2016. The majority of support has been given to students at the Paisley Campus and the least support was required at the Dumfries Campus.

"The assistance you gave me made my graduation possible... when I came in to SAUWS in March, I was really struggling to make ends meet. You've helped a lot of students and I am just one of the very fortunate ones." Recent Graduate, Business

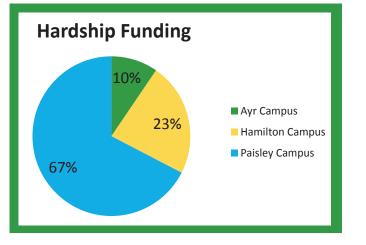


The table to the left gives a breakdown of types of advice given. The academic section covers appeals, mitigation and complaints and is the second highest area that Caseworkers work with overall. Academic Finance deals with financial hardship associated with studying.

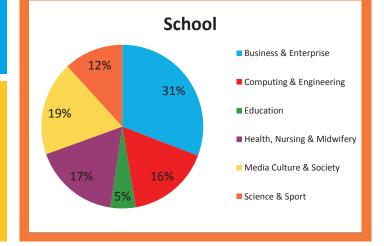


See the chart to the right for a break down of the student school origin. Currently Business and Enterprise students make up the largest client group. Education is the lowest.

"SAUWS helped to empower me at a time when I felt powerless and felt like I had no choices. SAUWS gave me the ability to cope with my studies at UWS. Whether that be in emotional assistance, financial assistance or general advice. It is also a comfortable place to relax and have a drink with friends." Current Student, Applied Bioscience



The Caseworkers have given out £14,000 in financial support to students across Ayr, Hamilton and Paisley campuses until the end of June 2016. The amounts have ranged from £20 to £200, depending on the individuals financial needs and circumstances. The reasons have varied from SAAS payments not being paid in time to a student requiring funds to travel to and from university because of extreme hardship. Dumfries has access to its own hardship fund via the Crichton Foundation.



SOCIETIES

2015/16 has been a fantastic year for societies at SAUWS. This year we have introduced four new societies and now currently sit at thirteen in total. Society's membership has increased dramatically from 210 In 14/15 to 319 in 15/16. Several of our societies have achieved record numbers of members such as our Midwifery Society with a total of 87 members. Some of our societies are now working cross campus including the Midwifery Society and the Games Development Society delivering workshops, gaming tournaments, industry talks and study days. We are reaching more students than ever before.

52% INCREASE IN SOCIETIES MEMBERSHIPS

4 NEW SOCIETIES IN 2015/16

Societies 2015/16 Anime and Manga Chemical Engineering Nigerian Forum Muslim Students' Association Midwifery Society Music Tech Society Christian Union Debating Society Table Top Gaming Society Games Development Society Psychology Society People and Planet Society Forensic Science Society

Our Chemical Engineering Society after winning the Society of the Year Award last year, were determined to improve this year. The main event in the academic year for the society is the Frank Morton Event. This event is open to all Chemical Engineering students from all over the UK to take part in a one-day sporting event where they all share best practice, discuss the current trends within their field and socialise with students from other institutions. This year the society travelled to Sheffield with over 82 members to take part.





"Frank Morton is a fantastic opportunity for our students to take part in a UK wide event, meet other students and share ideas and research we are all involved in."
Phillip Scott, 4th year, Chemical Engineering & President of

Chemical Engineering Society

As our largest society, the Midwifery students from Hamilton and Paisley have come together to form an academic support group. The students identified that it is very difficult to get a job in the field which can be very competitive. The society organises events bringing guest speakers to both Hamilton and Paisley offering everyone the opportunity to come along and add value to their CV.

As well as this the group have organised a study day on the Paisley Campus with 121 students attending. The day included workshops on the skills needed to be an effective midwife, and a guest speaker from 'birthing4blokes' focusing on the stress men go through when supporting their partners when giving birth. There has been a real focus on improving employability within our societies.



"Being involved with the People & Planet Society this year has been an amazing opportunity, I've made new friends, received fantastic activism training, made new contacts and was able to travel to another country and meet the Prime Minister of that country."
Kevin McKinley, 2nd year, Applied Bioscience & Zoology and President of the People & Planet Society

One of our newest and most exciting societies is the Games Development Society. This was created by a group of students undertaking the Computer Games Development Programme within the University to share a common interest and passion for their course of study. The society already has 25 members this year. Some of the work they have done includes a cross-campus gaming tournament playing classic games from the past, expert guest speakers from industry adding quality research to their academic course and social events. It has been a great step forward this year creating academic societies that add benefit to the student experience and allowing students to add so many employability skills to their CV to stand out in the job market.

"Societies are an important part of both The Union and the University, offering a chance to mix with other students and share hobbies and interests. I threw myself in with so much (possibly too much) but I wouldn't change any of it." Bren MacNeil, 3rd year, Information Technology

"Societies at SAUWS are a fantastic way to meet new friends, engage in activities throughout the year and support you through your time at University " Stephen Russell, 4th year, Criminal Justice



SPORTS

This year we have a total of 183 members of Team UWS. We have seen an increase in the presence in Hamilton this year with 41% of our membership coming from this campus. With the addition of the Volleyball club in Hamilton we are engaging more students cross-campus with the majority of volleyball players being ERASMUS students. This addition has allowed us to add to the overall student experience for these individuals.

We now have a total of 17 affiliated clubs (an increase of three on last year) as well as individual athletes representing us in Athletics, Swimming, Equestrian and Golf. We are working closely with students looking to form new sports clubs starting in the next academic year including Weightlifting and Futsal.

Our BUCS Performance Programme is growing in strength year on year with a total of 9 teams entered in the 15/16 season and 14 are currently entered for 16/17 with the establishment of several sports in the Ayr and Hamilton campuses. This is critical for the Sports Union to continuously increase our offering cross-campus to ensure we are reaching as many students as possible. We are currently sitting at 109th place in the BUCS Leagues with a total of 82.5 points. This is down from the previous year where we secured a 99 points as we had several high performance athletes produce podium positions in BUCS events. To ensure we are continually recruiting this calibre of athlete we are working closely with the Sport and Wellbeing Department to evaluate the Sport Scholarship Programme.

In terms of our teams in BUCS we have had several successes this year with our Hockey Team winning their league undefeated, gaining promotion to the 1st division and reaching the final of the Scottish Conference Cup for the second year in a row which is a first for Team UWS. Also securing promotion this year, were our Men's 1st Football Team as well as several teams consolidating their position in their respective divisions. With a total of 98 fixtures over the season, 630 training sessions and 1435 hours of training it has been a very busy year for Team UWS.

"University sport is for everyone, because it caters for all abilities, and all ambitions. If you're a national level athlete, looking to compete with the best of the best from across Scotland and beyond, you can do that. If you're a complete beginner to a sport, looking to keep in shape, meet new people or just try something new, you can do that too." **Gavin Bantges, 3rd Year, Civil Engineering**



With an increasing sporting profile, we are now attracting world class athletes. Two students been selected to compete for Team GB in the Rio Olympics in Badminton and Athletics, it just goes to show the services and support we offer at Team UWS. At the Scottish Student Sport Awards Dinner our athletics star Callum Hawkins was awarded the Scottish Male Athlete of the Year which is an outstanding achievement. Callum has performed at his best over the past few months finishing first British athlete to cross the finish line at the London marathon. He also finished ten seconds behind Mo Farah in the Great Edinburgh Cross Country and has now been rewarded with his spot in the Rio 2016 team.

Our vision is to enhance the student experience by encouraging all students to take part in sport and activities and to promote the benefits of physical and mental health through physical activity.

Sports Teams 2015/16 Athletics Archery American Football Badminton Basketball Cricket Climbing Cheerleading Equestrian

Football Golf Hockey Judo Netball Rugby Snowsports Swimming





This year saw the second instalment of the West Coast Varsity. This event is run in partnership with Ayrshire College and SRUC which sees over 300 students take part in a day of sport, volunteering, entertainment and engagement. There were a total of eight sports played throughout the day in three venues across South Ayrshire. Team UWS were once again victorious in retaining the title of West Coast Varsity Champions placing first in five of the eight sports. We hope to build on the success of the event next year to maximise the opportunities available to students to allow them to take part and have fun with Team UWS.

SAUWS ENVIRONMENT

Due to the effective running of environmental projects, SAUWS has successfully received funding from the Scottish Government Climate Challenge (CCF) over the last five years. This gives SAUWS a significant amount of support to carry out both innovative and pioneering environmental

and sustainability focused activities for students in partnership with UWS and the wider community.

In 2015/16, a sum of £95,922.24 was awarded to SAUWS by the CCF to implement the 'Reducing Carbon in the UWS Community' programme. The project employed two full-time coordinators and two UWS students/recent graduates who were given the opportunity to be gainfully employed as part-time student interns. Over the duration of the project SAUWS also received a total sum of £1500.00 from six Action Earth Community Service Volunteer funds to increase environmental engagement through volunteering within the wider community.

The main aims of the environmental project included the creation of a Sustainability Hub on the Paisley Campus; broadening the already successful Green Impact Scheme; and expanding the gardening and food growing activities to local communities. All these initiatives aim to reduce the wider SAUWS and UWS carbon footprint while increasing carbon literacy and creating environmental awareness within students, staff and members of the local community.

The Sustainability Hub is in a prime location and provides a central space for students to engage in sustainability activities and benefit from getting good quality, free items from the Free Shop. Since the opening, 51 students from various different countries have been involved with the organisation as volunteers, learning many skills by taking part in running of the Free Shop. All of these experiences help students to be work-ready with relevant skills that will no doubt help them in the current competitive job market. All of these students will receive credit through the Volunteer Recognition Award.

"This is a wonderful service for students who are looking for ways of saving money." David Sharp, Postgraduate, Psychology

SUSTAINABILITY HUB OPENED FRESHERS 2015





A good community and strong friendships have been formed between the students volunteering with the Environment and Sustainability team. The staff working in the Sustainability Hub have seen a dramatic increase in confidence with a number of these students with positive feedback all throughout the year. Nine students submitted applications through the Sustainability Hub and received the Classic Volunteer Recognition Award at UWS and four students received the Leadership Volunteer Recognition Award.

ENGAGED WITH 1822 PEOPLE SAVING 7388 PRE-OWNED REUSABLE ITEMS FROM BEING DISCARDED AS WASTE.

"Working at the Sustainability Hub has been a great experience and I have learnt lots of skills including leading and managing teams." Shahneela Memon, 1st year PhD student, School of Health, Nursing & Midwifery







As part of increasing volunteering opportunities in the wider community, SAUWS has worked closely with local charities such as Migrant Help and Alzheimer's Scotland. This provides them with expertise and training in setting up growing spaces for outdoor growing, composting food waste and windowsill growing during bad weather conditions and training of staff and volunteers in those organisations so that they can be selfsustainable in continuing this work with minimum support.

In addition SAUWS successfully worked in partnership with Commonwealth Orchards and Coffee Conscience to provide volunteering opportunities to plant a community orchard on a site open to the public on the Ayr Campus.

Overall, we have saved a total of 1532.76 tonnes CO2e through the project activities between April 2015 and March 2016. This includes an increase of CO2 e-savings of 389.16 tonnes from SAUWS' initial targets and expectations (1143.6 tonnes).

TOTAL OF 1532.76 TONNES SAVED!

CAMPAIGNING

One of SAUWS' main objectives is to campaign to promote and defend the rights of students and their welfare. We are at our core an organisation dedicated to the improvement of students' lives. Below are some of the examples of campaigns which we have run over the last academic year.

Mind Your Head

The 'Mind Your Head' booklet was created for University Mental Health Day in March 2016 to highlight mental health issues and how students can deal with their own mental wellbeing and that of others. It helps students to deal with a variety of mental health issues such as depression and social anxiety. It contains hints and tips on mental health as well as contact information for SAUWS advice and external organisations. Over 200 copies have been distributed to students this year.

Wall of Mental Health Stigma

This campaign was to get students talking and thinking about mental health. It was run during Freshers across the Ayr, Hamilton and Paisley campuses. The campaign saw students breaking down the wall of stigma by taking a 'brick' postcard off the wall brick by brick to reveal a message about SAUWS' no tolerance policy on bullying and harassment. The campaign was very well received and had over 400 students take part. It also won the NUS UK Disabled Students' Awards 2016 for Campaign of the Year.



Paws Against Stress

There have been six very successful Paws Against Stress events across Paisley, Ayr and Hamilton campuses this academic year, the first in November 2015 and the latest in April 2016. All students and staff really enjoyed their experiences and a number of students overcame their fear and spent an enjoyable time in the safe environment with the dogs. An average of a 600 students were involved in the de-stress sessions with 14 dogs appearing at each event.

1,200 STUDENTS ENGAGED IN THE MENTAL HEALTH CAMPAIGNS

Summer Safety Net 2016

SAUWS undertook its largest ever piece of research to produce a report on student retention rates and used this as the cornerstone to lobby Scottish parties to provide increased support to students. This report allowed us to get into talks with senior Scottish politicians from all parties, including the Scottish Government and opposition leaders. The report was also highlighted and discussed at the Scottish Parliament during Education Portfolio questions. It's recommendations were included in three out of five major Scottish parties manifestos including the governing party.



Refugee Crisis 15 TONS OF DONATIONS RANGING FROM CAMPING EQUIPMENT TO CHILDREN'S CLOTHES

#SupportHEGov

This line of work was to help support the Higher Education Governance Bill. This bill aimed to make governing bodies of universities more open, transparent and democratic. The education sector was divided over the bill; students

thought it was important for their view to be heard on the matter. In response SAUWS created a video to test the transparency on governing bodies by testing students' knowledge on the governing bodies of Higher Education institution. This video showed that an overarching majority of students were unaware of their institution's governing body and only a very small amount were aware but still expressed the need for change to make these bodies more inclusive. Ultimately this raised awareness of how far governance needs to go to be inclusive and helped increase awareness of the bill.



Shaping Scotland's Future

SAUWS joined with NUS Scotland to express the student voice in the Scottish elections. SAUWS held a Scottish party debate where students and people from the local community questioned the panel and expressed concerns. This event had all five main Scottish parties and over a hundred people watched the debate, by attending or watching the stream from other Scottish UWS campuses or online. We also pushed students to register to vote by raising awareness of how to do so on campuses and online in our 'piece of cake' campaign. We also got over 30 students from all four Scottish campuses to come and be part of a student demonstration to campaign for students three asks: a further education entitlement, increased summer support for students and increased mental health support provisions. By working with Student Associations all around Scotland we were able to get these asks on to parties manifestos.

Consultation on new Lanarkshire Campus

At the beginning of the Academic year, the students at the Hamilton campus were concerned at the prospect of the proposed move of the Hamilton Campus to another area. In order for the Students' Association to take a position on the project, we held a referendum vote on the Lanarkshire Campus.

277 students at the Hamilton Campus voted in the 24 hour referendum. We also surveyed a further 680 students to determine SAUWS' position. All in all there were over 900 students engaged in this campaign.

As a result of the publicity and the referendum, we believe that this has contributed to UWS staying in the Hamilton area. We are now working with key UWS staff to gain further views and opinions from students in order to shape the learning environment of the new campus.

FINANCE

Income is projected to be £1,054,805 for the year. This is a decrease of £165,262 from 2015. This is mainly due to Project income falling as the Citizenship project that SAUWS ran in 2014/15 came to an end. Commercial income also decreased compared to last year as Commercial Services underwent a restructuring process. Measures have been put in place to grow revenue such as the move to Level 1 from Level 3 in the Paisley Campus building and investment in new equipment to better serve the needs of students e.g. Starbucks.

SAUWS has saved money on expenditure and estimates total expenditure (excluding Projects) to be \pounds 992,525 in 2016 compared to 2015 (\pounds 1,061,169) a saving of over \pounds 68,644. This includes over \pounds 7,000 of costs in 2016 to help continue funding Environmental Project work around the Sustainability Hub, whose external funding ended in March 2016.

SAUWS anticipates a surplus of \pounds 7,130 in the year to July 2016 (2015: \pounds 51,487). Any surplus at year end will be added to the reserves which were \pounds 94,411 at the start of the year.

SAUWS's new board structure has led to the formation of the Finance and Resources Committee which gives greater oversight and transparency of SAUWS finances to the Board of Trustes, UWS and students.

26% C	Block Grant Commercial Environmental Other	xpenditure:	Block Grant Commercial Projects Other	2015 July Actual 700,000 396,473 98,777 24,817 1,220,067	2016 July Forecast 707,000 272,034 47,918 27,853 1,054,805
26% B	Commercial Environmental Other		Commercial Projects Other	396,473 98,777 24,817	272,034 47,918 27,853
26% C	Commercial Environmental Other	-xpenditure:	Projects Other	98,777 24,817	47,918 27,853
26% C	Commercial Environmental Other	-xpenditure:	Other	24,817	27,853
26% C	Commercial Environmental Other				
	Environmental Other		Total	1,220,067	1,054,805
	Other	xpenditure:			
67% ■C		xpenditure:			
	Ē	xpenditure:			
		Aponaicai oi			
			Staff Costs	371,360	453,964
			Direct Costs	374,124	219,963
E			Other costs	315,685	318,598
Expenditure			Projects	107,411	55,150
	_		Total	1,168,580	1,047,675
	_		Projected surplus	51,487	7,130
36% 43% ■ 9	Staff Costs		, ,	,	,
	Direct Costs		Funds brought forward	42,924	94,411
21%	Overheads		Funds carried forward (reserves)	94,411	101,540



WHAT'S NEXT?

It is a great pleasure and honour to have been elected as the President of Societies & Citizenship and the Senior Student Representative for 2016/17. I am looking forward to building on the excellent foundations laid by the current sabbatical team and I will ensure the Students' Association is truly a voice for all students going forward.

The 2016/17 sabbatical team is made up of some very talented people with experiences in a variety of different backgrounds. We are all looking forward to continuing SAUWS' great work and building on our own campaigns next year. The principal role of the Students' Association is to represent the needs of UWS students and the new sabbatical team have a wide range of campaigns and development areas for next year, including working on the charity's new strategy.

I'm excited about the forthcoming year. It will be challenging, but will be equally rewarding if we can make students' lives better. Again I would like to thank the outgoing sabbaticals for all their hard work, they have left the Students' Association in a good shape and the newly elected sabbaticals look forward to taking this good work forward.

Heather Armstrong President of Societies & Citizenship Elect 2016/17 Senior Student Representative 2016/17









